## MBA Program Policy Statement (rev 11/12/22)

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#### PART I. PROGRAM HISTORY

#### A. Statement of Purpose

The MBA program provides a select group of students with a relevant, advanced business management education. Coursework integrates the functional areas of business, while preparing graduates for positions of greater responsibility in corporations, small businesses, consulting firms, government, or non-profit organizations. The core of the program provides students with the tools, analytics, and frameworks necessary to drive effective evidence-based decision-making. This set of skills, knowledge and competencies allows for the successful management and leadership of organizations operating in an environment of scarce resources, rapid change, and global competition.

Upon completion of the core curriculum, students advance their careers through a variety of options. Those pursuing a more focused career strategy may select a major within the MBA by completing 15 credits of coursework in one of four major areas of study: Business Analytics, Finance, Healthcare Management, or Strategic Leadership. Students may instead choose to complete one or more of the following concentrations by choosing 9 hours of prescribed elective course work in: Accounting, Business Analytics, Entrepreneurship and Innovation, Finance, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Strategic Leadership or Sports Management. The concentrations allow students to gain some depth while still providing for other elective course choices.

Students can also pursue (1) two majors, (2) two concentrations, or (3) a major and a concentration to broaden their skillset. Students interested in a broad MBA curriculum need not pursue a major or concentration and may instead select electives from a wide variety of academic areas both within Lerner and across the university to customize their degree.

Small class sizes and intense interaction among students of diverse backgrounds and experiences are hallmarks of the program.

The MBA program is designed with 5 core learning goals in mind. Specifically, upon completion of the program, students should be able to:

- 1. Use data-driven analytics to make sound, evidence-based decisions;
- 2. Frame and address problems through the use of integrative, critical and strategic thinking;
- 3. Build effective oral, written and interpersonal communication skills;
- 4. Learn to design and use processes for competitive advantage;
- 5. Demonstrate a commitment to diversity and ethical leadership.

Program goals are assessed following AACSB guidelines. An end of the program assessment consisting of multiple-choice questions is given to all MBA students. The results are reviewed by the MBA committee. If assessment scores fall below a pre-determined threshold, the departments offering the courses are asked to re-evaluate content and delivery method. This data is collected every semester and is ultimately reported the AACSB.

#### **B.** Date of Permanent Status

The MBA program was established in 1952 and the first MBA degree was awarded in 1955.

### C. Degrees Offered

All programs will be outlined in this section with additional details regarding academic requirements in Part III, Section A (Degree Requirements).

#### 1. MBA Degree

**MBA (no major or concentration):** An MBA degree requires 44 credits of coursework. This consists of 27 credits of the MBA Business Core and 2 one-credit professional development seminars: BUEC601 & BUEC603. Students must also complete 15 credits of elective coursework at the graduate level. The MBA core courses and professional development seminars are as follows:

#### MBA Core (3 credits each):

ACCT 600 - Financial Reporting and Analysis

BUAD 620 - Fundamentals of Analytics

BUAD 631 - Operations Management and Management Science

BUAD 640 - Ethical Issues in Domestic and Global Business Environments

BUAD 670 - Managing People, Teams and Organizations

BUAD 680 - Marketing Management

BUAD 690 - Corporate Strategy

ECON 603 - Economic Analysis for Business Policy

FINC 650 - Financial Management

## Professional Development Seminars (1 credit each):

BUEC 601 - Building Emotional Intelligence and Critical Thinking

BUEC 603 - Communicating, Branding and Career Networking

Students can choose to complete their MBA with a major or a concentration by focusing their 15 elective credits in certain fields.

In addition to the 27 credits of the MBA Business Core and 2 one-credit professional development seminars (shown above), a student can choose to complete a major (15 credits), a concentration (9 credits), or a combination of major(s) and concentration(s) by completing coursework in a specific field.

**MBA** with a major: A major consists of <u>15 credits</u> of elective coursework in a specific field. The majors are designed to help students change their career or enhance their careers within a particular industry or job category.

MBA major options include:

Business Analytics Finance Healthcare Management Strategic Leadership **MBA with a concentration:** A concentration consists of <u>9 credits</u> of coursework in a specific field. The goal of the concentration is to improve an individual's knowledge in a particular topic. A student completing one concentration also needs to complete 6 additional credits of free electives.

MBA concentration options include:

Accounting

**Business Analytics** 

Finance

**Healthcare Management** 

**Hospitality Business Management** 

**Information Technology** 

**International Business** 

Marketing Analytics

Entrepreneurship and Innovation

Strategic Leadership

**Sports Management** 

**MBA** with a dual concentration: Requires completing two MBA concentrations from those listed above. Any combination of concentrations is acceptable.

**MBA** with a dual major: Requires completing two MBA majors from those listed above. Any combination of majors is acceptable.

**MBA** with a major and a concentration: Requires completing an MBA major and an MBA concentration from those listed above. Any combination of major and concentration is acceptable except:

Business Analytics major/ Business Analytics concentration

Finance major/Finance concentration

Healthcare Management major/ Healthcare Management concentration

Strategic Leadership major/ Strategic Leadership concentration

Additional details are provided in the Academic Programs section.

#### 2. MBA Dual Degree

#### **Dual-Degrees with Lerner Programs**

A dual degree program within Lerner College typically requires 29 credits in the MBA curriculum. This consists of 27 credits of the required MBA Business Core (shown above) and two one-credit professional development seminars: BUEC601 & BUEC603.

The specific dual-degree programs with Departments within Lerner College of Business & Economics include:

Accounting (MBA/MS)

Business Analytics and Information Management (MBA/MS)

Finance (MBA/MS)

Hospitality Business Management (MBA/MS)

International Business (MBA/MS)

The dual degrees with Business Analytics and Information Management, Hospitality Business Management and International Business may require fewer credits as there is overlap with the MBA core courses. Curriculum Specifics can be found in Part III.

#### **Dual-Degrees with non-Lerner Programs**

A dual degree program outside Lerner College requires 32 credits in the MBA curriculum. This consists of 27 credits of the required MBA Business Core (shown above), one International Business elective (3 credits), and 2 one-credit professional development seminars: BUEC601 & BUEC603. In addition to the core and professional development seminars noted above, students must choose from one of the following classes.

## One International Business Elective (3 Credits)

BUAD 611	Globalization and Business
BUAD 641	Managing the Global Enterprise
BUAD 648	The Future of Globalization: Issues, Agents, Decisions & You
BUAD 678	Leading Across Boundaries
<b>BUAD 682</b>	International Marketing Management

Other International Business Electives may be used with permission.

Students must also complete the requirements for their non-Lerner Masters or PhD program.

The specific dual-degree programs with Departments outside Lerner College of Business & Economics include:

Biological Sciences (PhD/MBA)

Chemical Engineering (MBA/MCHE)

Civil Engineering (MBA/MAS)

Civil Engineering (MBA/MCE)

Doctor of Medicine (in collaboration with Thomas Jefferson University – Jefferson Medical College) (MD/MBA)

Electrical and Computer Engineering (MBA/MS)

Materials Science and Engineering (MBA/MMSE)

Mechanical Engineering (MBA/MSME)

#### 3. 4+1 (Undergraduate Degree + MBA)

4+1 (MBA) programs as follows:

#### 4+1 with Lerner Undergraduate Programs

Hospitality Business Management/ Business Administration 4+1 (BS/MBA) Hospitality Industry Management/ Business Administration 4+1 (BS/MBA)

#### 4+1 with Non-Lerner Undergraduate Programs

Biomedical Engineering/Business Administration 4+1 (BE/MBA)

Chemical Engineering/Business Administration 4+1 (BChE/MBA)

Civil Engineering/ Business Administration 4+1 (BCE/MBA)

Computer Engineering/ Business Administration 4+1 (BCpE/MBA)

Electrical Engineering/ Business Administration 4+1 (BEE/MBA) Environmental Engineering/ Business Administration 4+1 (BEnE/MBA) Music – Music Management Concentration/ Business Administration (BA/MBA)

## **PART II. ADMISSION**

#### A. Admission Requirements

#### 1. MBA Degree

Admission to the MBA program is highly selective and is based upon a review of the applicant's work, volunteer and other related experience, prior academic grades, essays, and letters of recommendation. An interview may be required at the program's discretion. Applicants are required to provide a copy of their resume, unofficial transcripts, a personal statement of objectives, a response to an essay question, and two letters of recommendation. The entire portfolio submitted by the applicant will determine the admission decision - no single factor alone guarantees admission or disqualifies the applicant.

The GMAT or GRE exam is optional but may be submitted to strengthen an application. Application fees are waived for candidates who achieve a total score of 600 or greater on the GMAT or 310 or higher on the GRE.

International applicants must provide translation and other supporting documents for unofficial transcripts, and demonstrate English proficiency by doing one of the following:

- Provide proof of having earned a degree in either the United States or a country where the primary language is English
- Submit TOEFL score of 100 or higher; or IELTS score of 7.5 or higher
- Apply through the Conditional Admission Program (CAP)

#### 2. MBA Dual-Degree

Admission requirements for the MBA dual-degree program are identical to the MBA program requirements. The only exception is the MBA/MS Finance degree as MS in Finance requires GMAT or GRE as part of the application process.

#### 3. 4+1 (Undergraduate Degree + MBA)

Admission requirements to the 4+1 degree programs are identical to the MBA program requirements. International applicants do not have to provide information noted in Section 1 above as these students are already undergraduate students at the University of Delaware. Students apply into the 4+1 programs during their junior year and are granted "provisional admission" until they graduate. They can begin taking graduate business courses in their senior year.

#### **B. Prior Degree Requirements**

Candidates for admission need not have majored in any specific undergraduate field; however, students entering the UD MBA program are assumed to possess basic skills in written and oral communication, mathematics (typically one year at the college level) and computer technology (word processing,

spreadsheets, e-mail, and internet). Students deficient in any of these areas are encouraged to enroll in appropriate credit and non-credit courses.

Applicants with 3-year degrees may be eligible for admission to the MBA program. Applicants with 3-year degrees may request a review for determination as to equivalency by the MBA Admissions office only after submitting a complete application. A favorable review is not a guarantee of admission.

#### C. Application Deadlines

Admissions decisions for the on-campus MBA program are made on a rolling basis throughout the year and are accepted at any time until a week before classes begin if space is available. To expedite consideration for admission, on-campus MBA applications should be submitted by:

- Fall semester: June 1 (International applicants), August 15 (Domestic applicants)
- Summer session: May 15 (Domestic applicants) (International applicants generally not admitted for this term)
- Spring semester: November 15 (International applicants), January 15(Domestic applicants) Admission decisions for the online MBA program are made five times throughout the year with applications due approximately 3 weeks prior to the start of online semester.

Application deadlines vary for the 4+1 programs, but students apply during the junior year of their undergraduate degree.

See <a href="https://lerner.udel.edu/programs/mba-programs/admissions/">https://lerner.udel.edu/programs/mba-programs/admissions/</a> for more details and specific application deadlines including financial aid opportunities.

## D. Special Competencies Needed (i.e., specific courses or experience)

Only what is listed above in B. Prior degree requirements:

#### E. Admission Categories (explain other than regular such as provisional)

Conditional Admission Program (CAP)

The MBA Conditional Admission Program (MBA-CAP) provides acceptance into the MBA program without the need to take the TOEFL exam. Applicants will improve their English while developing other important skills necessary for success in the MBA program. Upon successful completion of the Graduate Business-Track program at the ELI and, applicants may begin their MBA coursework.

MBA-CAP is a joint program of the University of Delaware's Alfred Lerner College of Business and Economics and the University's <a href="English Language Institute">English Language Institute</a> (ELI).

# F. Other Documents Required (i.e., letters of recommendation, essays, portfolios, interviews, writing assessments, etc.).

Applicants are required to provide a copy of their resume, a statement of objectives, a response to an essay question and two letters of recommendation. An interview may be required at the program's discretion. Admission to the graduate program is competitive. Those who meet stated requirements are not

guaranteed admission, nor are those who fail to meet all of those requirements necessarily precluded from admission if they offer other appropriate strengths.

## **PART III. ACADEMIC**

#### A. MBA Degree Requirements

Candidates for the UD MBA degree must complete 44 credit hours, which include Business Core courses (27 credits), Professional Development Seminars (2 credits), and elective courses (15 credits). Fifteen credits of graduate-level elective courses must be completed either within the Lerner College of Business & Economics or across the university in other areas appropriate to the student's academic or professional interests. Elective courses can be used to complete a major or minor (or a combination).

As noted above, the required courses include:

#### Professional Development Seminars (1 credit each - 2 credits total):

BUEC 601	Building Emotional Intelligence and Critical Thinking
BUEC 603	Communicating, Branding and Career Networking

#### Business Core (3 credits each - 27 credits total):

ACCT 600	Financial Reporting and Analysis
BUAD 620	Fundamentals of Analytics
BUAD 631	Operations Management and Management Science
BUAD 640	Ethical Issues in Domestic and Global Business Environments
BUAD 670	Managing People, Teams and Organizations
BUAD 680	Marketing Management
BUAD 690	Corporate Strategy
ECON 603	Economic Analysis for Business Policy
FINC 650	Financial Management

#### 1. MBA Majors and Concentrations – Academic Requirements

Although not required, it is possible for students to obtain a major within the MBA by completing 15 credits of elective course work in one of the following four areas: Business Analytics, Finance, Healthcare Management, or Strategic Leadership. Students may instead choose to complete one or more of the following concentrations by choosing 9 hours of prescribed elective course work in: Accounting, Business Analytics, Finance, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Entrepreneurship and Innovation, Strategic Leadership and Sports Management. A student electing one 9-credit concentration is also required to complete 6 credits of free electives.

The MBA degree is granted after you complete all requirements with a grade point average of at least 3.0 in courses to be applied toward the MBA degree. The work toward the MBA degree may be pursued part-time over a longer period.

The specific course requirements for the majors and concentrations in the MBA program are listed below.

#### **Accounting Concentration (9 credits)**

ACCT 625 Financial Statement Analysis ACCT 683 International Accounting

One of: ACCT 604 (Database Design and Implementation) or ACCT 620 (Theory of

External Reporting and Applications)

#### **Major and Concentration in Business Analytics**

## **Business Analytics Major**

Complete 15 credits from the courses listed below:

MISY 604/ACCT 604 Database Design and Implementation
MISY 641 Data Mining for Business Analytics
BUAD 621 Decision Analytics and Visualization
BUAD 622 Optimizing and Spreadsheet Modeling
BUAD 625 Business Analytics Capstone
MISY 648 Business Intelligence and Analytics
MISY 675 Dashboard Design & Storytelling

#### **Business Analytics Concentration (9 credits)**

Complete 9 credits from the courses offered in the Business Analytics Major.

Other graduate level analytics courses may be substituted with prior approval.

#### **Entrepreneurship and Innovation Concentration**

ENTR 654 Introduction to Entrepreneurship (required)

Choose 2 courses from:

Choose 2 Courses in	J111.
ENTR 601	Modeling, Prototyping & Testing
ENTR 602	Industrial Design
CHEG 610	Acceptance and Resistance to Innovation
ENTR 616	Applied Creativity
ENTR 617	Design Thinking and Innovation
ENTR 620	Social Entrepreneurship
ENTR 650	Business Accelerator for ENTR Ventures
ENTR 651	Special Topics in Entrepreneurship
ENTR 653	Entrepreneurial Leadership
ENTR 655	Startup Experience I
ENTR 656	Startup Experience II
ENTR 657	Legal Issues for Entrepreneurs
ENTR 658	Developing New Technology-Based Products
ENTR 659	Startup Finance and Raising Capital for Entrepreneurs
ENTR 660	High Technology Entrepreneurship
ENTR 661	Corporate Innovation & Intrapreneurship
ENTR 664	Social Entrepreneurship Practicum
ENTR 665	User-Centered Research for Entrepreneurs

#### **Major and Concentration in Finance**

#### **Finance Major**

Three required courses:

ACCT 625 Financial Statement Analysis FINC 651 Corporate Financial Analysis

FINC 652 Investment Analysis and Portfolio Management

Choose 2 of 3:

FINC 616 Derivative Securities & Risk Management

FINC 619 Financial Modeling and Valuation

FINC 662 Fixed Income Securities

#### **Three Finance Concentrations**

## (this will appear as "Finance Concentration" on the transcript regardless of option)

## <u>Corporate Finance Concentration (choose any 3)</u>

FINC 651 Corporate Financial Analysis

FINC 615 International Finance FINC 658 Corporate Governance

FINC 619 Financial Modeling and Valuation

## Quantitative Finance Concentration (choose any 3)

FINC 652 Investment Analysis and Portfolio Management FINC 612 Capital Markets and Financial Institutions

FINC 616 Derivative Securities and Risk Management

FINC 662 Fixed Income Securities And any quantitative FINC course when offered

### **General Finance Concentration**

Any 3 FINC courses beyond FINC 650 Financial Management

#### **Major and Concentration in Healthcare Management**

## **Healthcare Management Major**

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HLTH 844	Population Health Informatics
HLTH 813	Leadership and Innovation in Population Health
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HLTH 843 Policy and Finance for Healthcare Delivery HOSP 615 E-Service Management in Healthcare

HOSP 640 E-Service Management in Healthcare
Patient Experience and Engagement

## **Healthcare Management Concentration**

HLTH 844	Population Health Informatics
HOSP 615	E-Service Management in Healthcare

HOSP 640 Patient Experience and Engagement

#### **Hospitality Business Management Concentration**

HOSP 601	Hospitality Industry Foundations
HOSP 602	Customer Experience Management
HOSP 687	Revenue Management in Hospitality

#### International Business Concentration

Choose three of the following electives. Other courses will be considered with prior approval.

ACCT 683	International Accounting
BUAD 611	Globalization and Business
BUAD 641	Managing the Global Enterprise
BUAD 643	Special Topics in Global Business
BUAD 648	The Future of Globalization: Issues, Agents, Decisions and You
BUAD 678	Leading Across Boundaries
BUAD 682	International Marketing Management
FINC 615	International Finance
FINC 653	Seminar in Finance (when content is internationally focused)
SPTM 620	International Sports Management and Marketing
MISY 650	Security and Control

Note: International Business students are encouraged, but not required, to participate in the graduate Study Abroad programs here at the University of Delaware. The Study Abroad experiences for graduate students are designed to fit into Part-time student work schedules and are much shorter than the 5-week or semester long experiences our undergraduates have.

## **Information Technology Concentration**

MISY 604/ACCT 604 Database Design, Networks and Implementation MISY 606/ACCT 606 Object Oriented Systems Analysis, Design and Implementation

#### Choose one course from:

MISY 605/ACCT 605	Current Issues in Emerging Technologies	
MISY 615	Enterprise Architecture and Business Strategy	
BUAD 684	Special Topics in Marketing (when the topics relate to IT)	
ACCT 817	Information Technologies Audit	
MISY 640	Project Management and Costing	
MISY 648	Business Intelligence and Analytics	
MISY 650	Security and Control	
MISY 627	Information Technology and Organizational Effectiveness	
MISY or ACCT Independent Study, Internship or related course		
(3-6 credits, when focused on IT-related topic)		

Classes from the M.S. in Business Analytics and Information Management Program are also acceptable, as well as some graduate level courses from the Department of Computer Science, with prior approval.

## **Marketing Analytics Concentration**

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BUAD 681	Research Methods for Marketing Decisions	
BUAD 691	Consumer Analytics	
BUAD 693	Digital Marketing Analytics	

## Major and Concentration in Strategic Leadership

#### Strategic Leadership Major

BUAD 672	Strategic Leadership and Change (required)
BUAD 673	Advanced Topics in Leadership and Teams (required)

Choose 3 courses from:

BUAD 641	Managing the Global Enterprise or BUAD 678 Leading Across Boundaries (only
	one can be used)
BUAD 677	Skills for Change Agents
BUAD 674	Selected Topics in Management and Leadership (may be taken more than once)
BUAD 679	Negotiation & Conflict Resolution
MISY 640	Project Management

## **Strategic Leadership Concentration**

Choose 1:	
BUAD672	Strategic Leadership and Change or
BUAD 673	Advanced Topics in Leadership and Teams
Choose 2 from:	
BUAD672	Strategic Leadership and Change (if not taken above)
BUAD673	Advanced Topics in Leadership and Teams (if not taken above)
BUAD674	Selected Topics in Management (can be taken more than once)
BUAD679	Negotiation and Conflict Resolution
BUAD641*	Managing the Global Enterprise
BUAD678*	Leading Across Boundaries
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<sup>\*</sup> can take one, not both

## **Sport Management Concentration**Choose 3 courses from:

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SPTM 616	Sport Marketing	
SPTM 620	International Sport Management & Marketing	
SPTM 634	Sport Business and Finance	
SPTM 635	Administration of Intercollegiate Athletics	
SPTM 647	Legal Aspects of Sport Management	
	SPTM 616 SPTM 620 SPTM 634 SPTM 635	

Any student choosing one concentration (9 credits) and no major will complete an additional 6 credits of electives.

Students aspiring to complete the MBA with a double concentration require 47\* credits (27 credits of core and 2 credits of professional seminars + 9 credits for the 1st concentration + 9 credits for the 2nd concentration).

Students aspiring to complete the MBA with a major and a concentration require 53\* credits (27 credits of core and 2 credits of professional seminars + 15 credits for the major + 9 credits for the concentration). Major and concentration cannot be in the same functional area.

Major	Acceptable Concentrations to Combine with Major
Business Administration (General MBA)	Accounting, Business Analytics, Entrepreneurship & Innovation, Finance, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Sport Management, Strategic Leadership

Business Analytics	Accounting, Entrepreneurship & Innovation, Finance, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Sport Management, Strategic Leadership
Finance	Accounting, Business Analytics, Entrepreneurship & Innovation, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Sport Management, Strategic Leadership
Healthcare Management	Accounting, Business Analytics, Entrepreneurship & Innovation, Finance, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Sport Management, Strategic Leadership
Strategic Leadership	Accounting, Business Analytics, Entrepreneurship & Innovation, Finance, Healthcare Management, Hospitality Business Management, Information Technology, International Business, Marketing Analytics, Sport Management

The following major/concentration combinations are not permissible due to the overlap of major/concentration required coursework:

- Business analytics major and business analytics concentration
- Strategic leadership major and strategic leadership concentration
- Healthcare management and healthcare management concentration
- Finance major and finance concentration

Students aspiring to complete the MBA with a double major require 15 additional credits. In this case, the program will be 59\* credits (27 credits of core and 2 credits of professional seminars + 15 credits for the 1st major + 15 Credits for the 2nd major). Students can double major with the following combinations:

Major	Acceptable Double Major Combinations
Business Analytics	Finance, Healthcare Management, Strategic Leadership
Finance	Business Analytics, Healthcare Management, Strategic Leadership
Healthcare	Finance, Business Analytics, Strategic Leadership
Management	
Strategic Leadership	Finance, Healthcare Management, Business Analytics

<sup>\*</sup>the actual credit count may vary depending on course waivers and course transfers

#### 2. Dual-Degree – Academic Requirements

#### Dual Degrees within the Lerner College

• MBA/MS-BAIM Dual Degree

If students take BUAD620 (Fundamentals of Analytics) and/or BUAD670 (Managing People, Teams and Organizations) as part of the MS-BAIM program, these courses will be eliminated from the MBA core resulting in a total dual-degree credit requirement of either 56 credits (if one of the courses is completed) or 53 credits (if both courses are completed). If neither MBA course is taken as part of the MS-BAIM program, the credit count will be 59 credits for the dual degree.

#### • MBA/MS-International Business Dual Degree

If students complete BUAD640 (Ethical Issues in Domestic and Global Business Environments) as part of their MS in international business, it will be eliminated from the MBA core reducing the credit count to 56 credits for the dual degree. If course is not completed as part of the MS degree, the dual degree will be 59 credits.

## MBA/MS-Hospitality Business Management Dual Degree

This dual degree program will be 50 credits. Specifically, STAT608 (Statistical Research Methods in the MS HBM) substitutes for BUAD620 (Fundamentals of Analytics in the MBA), HOSP603 (Strategic Hospitality Management in the MS HBM) substitutes for BUAD690 (Corporate Strategy in the MBA), and BUAD670 is included in the MS in HBM program. The complete program and course requirements are shown below:

#### MBA Courses (20 credits total)

## Core Content (3 credits each):

ACCT 600 - Financial Reporting and Analysis

ECON 603 - Economic Analysis for Business Policy

BUAD 680 - Marketing Management

BUAD 640 – Ethical Issues in Domestic and International Business Environments

FINC 650 - Financial Management

BUAD 631 – Operations Management and Management Science

### Professional Development Seminars (1 credit each):

BUEC 601 - Building Emotional Intelligence and Critical Thinking

BUEC 603 - Communicating, Branding and Career Networking

#### M.S. Hospitality Business Management Courses (30 credits total (3 credits each))

BUAD 670 - Managing People, Teams, and Organizations

STAT 608 - Statistical Research Methods

**HOSP 601 - Hospitality Industry Foundations** 

**HOSP 602 - Customer Experience Management** 

HOSP 603 - Strategic Hospitality Management

HOSP 604 - Hospitality Financial Management

HOSP 642 - Projects and Valuations in the Hospitality Industry

**HOSP 644 - Advanced Lodging Practicum** 

HOSP 645 - Advanced Restaurant Management

HOSP 687 - Revenue Management in Hospitality

#### Dual Degrees outside of the Lerner College

A dual degree outside Lerner College requires 32 credits in the MBA curriculum. This consists of 27 credits of the required Business Core (shown above), one International Business elective and the two one credit professional development seminars: BUEC601 & BUEC603. Students must also complete the requirements for their Engineering degree or PhD program. The dual degrees outside Lerner are degrees listed in Section C above.

Students interested in pursuing a dual degree should contact an MBA advisor to discuss the specific courses required to complete the degree.

#### 3. 4+1 (Undergraduate Degree + MBA) – Academic Requirements

In the 4+1-degree program, you may waive up to four (12 credits) of the core MBA courses. For a course to be waived, you must earn a grade of B or better in two or sometimes three undergraduate courses in that subject area, at least one of which must be at the intermediate level. After the four course waivers, 32 credits (can be completed during a one-year period with proper planning).

Engineering and Music students who have been granted "provisional admission" may begin taking graduate business courses in their senior year if they have permission from their advisor. Students who have taken at least four graduate-level courses in their senior year and waived at least one graduate-level course based on their undergraduate coursework may be able to complete the MBA within one year.

Graduate courses used toward obtaining the MBA degree cannot be counted as credits earned toward obtaining the undergraduate engineering degree.

1) Give non-registered requirements in detail; includes residency requirements, qualifying examinations (number and format), portfolios, seminars, English proficiency, language requirements, teaching experience, internships, etc.

Not applicable

2) Give procedure for petitions for variance in degree requirements (e.g., course substitution policies, completion deadlines, etc.).

Requests for variances in course substitutions may be made in writing to the Senior Associate Dean for Academic Programs. NOTE—SEE THIS COURSE SUBSTITUTION FORM http://www.udel.edu/gradoffice/forms-new/course\_substitution.pdf

3) Define any grade minimums in courses that are different from University policy.

A student must maintain an overall B average (3.00 GPA) to graduate with the MBA degree.

4) Identify any courses, which may not be used towards the degree (i.e., independent study, precandidacy study).

## Not applicable

# 5) Identify expectations of facility of expression in English (oral and written) as part of the degree requirement.

Not applicable

#### B. Committees for exams, thesis, or dissertations

Items 2 to 8 are not applicable to the MBA degree.

1. Identify initial procedure for advisor and advisement procedures.

The MBA Program has a professional advisor, with whom the students may consult regarding their program of study.

Items 2 to 8 are not applicable for MBA students.

- 2. Identify each student committee needed and procedures for selecting committee members.
- 3. Give deadlines for establishing and preparation requirements for comprehensive examinations.
- 4. Give policies for dates of examinations, grading of committee examinations and retake options.
- 5. Give guidelines for approving research proposals involving human or animal subject.
- 6. Define procedures for thesis/dissertation approval in the department (e.g., role of department chair, dean, etc.).
- 7. Define departmental and student obligations for finding committee members.
- 8. Define departmental and student obligations and procedures for changes in committee members.

#### C. Timetable and definition of satisfactory progress towards the degree

For these items we follow the university standards found in the graduate catalog at: <a href="https://catalog.udel.edu/preview-program.php?catoid=64&poid=50023&returnto=16649">https://catalog.udel.edu/preview-program.php?catoid=64&poid=50023&returnto=16649</a>

- 1. Academic load (full & part-time) expectations. Define normal progress. Define departmental review procedures for evaluating normal progress and evaluation of performance.
- 2. Grade requirements (general and specific). Include any special departmental expectations such as minimum grades in specific courses, limits on special problem courses, etc.
- **3.** Thesis/dissertation progress timetable guidelines. Not applicable for the MBA degree Thesis/dissertation defense guidelines. Not applicable for the MBA degree
- **4. Forms required.** We use the standard AAD form provided by the graduate office
- 5. Identify consequence for failure to make satisfactory progress.

We follow the university standards for our MBA program.

In the on-line MBA program, students may be on leave for no more than three consecutive on-line semesters. If a student fails to register for a class after the third semester of their leave of absence they

will be terminated. Also, if an MBA student fails to contact us to request a leave of absence they will be put on leave of absence for one semester at which point the student will be contacted to determine their status. If the student doesn't respond program and if they don't register for class the following semester they will be terminated.

6. Protocol for grievance procedure if student has been recommended for termination for failure to make satisfactory progress.

We use the standard grievance procedure provided for by the graduate office.